

The image features three wooden blocks arranged in a row, slightly overlapping. The leftmost block has a black silhouette of a female figure. The middle block is partially obscured by a teal banner. The rightmost block has a black silhouette of a male figure. The background is a dark grey gradient with a large magenta triangle in the top left and a teal triangle in the bottom right.

GENDER PAY

GAP REPORT

COASTAL HOUSING GROUP - MARCH 2023



Coastal are a Living Wage Foundation accredited employer committed to fair and equal pay based on the accountability of the individual's role within the organisation.

We are committed to providing opportunities for people from all walks of life including those at risk of social exclusion and for many years we have been proud to report that we have a roughly equal number of male and female employees.

We believe that in order to sustain Coastal we should draw on talented individuals from all backgrounds to create a diverse and inclusive workforce. This will allow us to benefit from their innovation and creativity to help us and the communities in which we work to thrive.

It is important to note that the Gender Pay Gap and Equal Pay are different concepts. The Gender Pay Gap is the percentage difference between average hourly earnings of men and women while Equal Pay relates to equal pay for equal work. In 2015 Coastal embarked on a major benchmarking project to ensure that employees were paid fairly based on the responsibilities of their role. We are confident that there is equal pay for equal work throughout Coastal and have continued to regularly benchmark roles.

Additionally whilst for the purpose of Gender Pay reporting Coastal have to divide the data between male and female employees we recognise that there are more numerous gender identities and as an organisation we greatly value this diversity in our working practices.

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We believe it's really important to treat

everyone fairly, and with dignity and respect.

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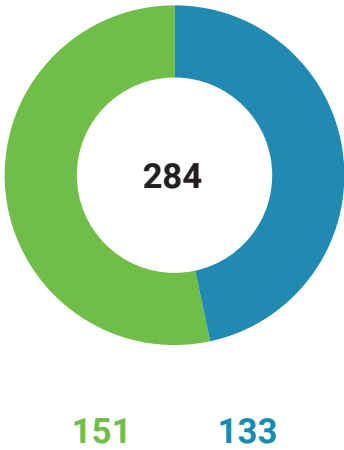


# Workplace Profile

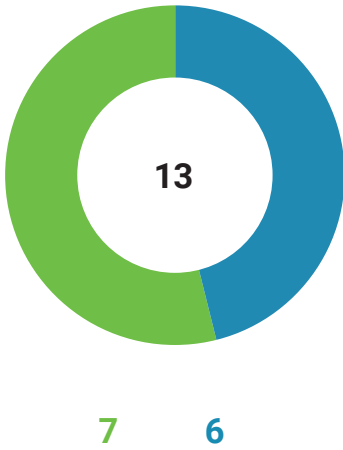
Coastal's workplace profile reflects our commitment to equal opportunities with a very small difference between the number of male and female employees.

Our Management Team represents our approach to talent management at Coastal where there is a good gender balance.

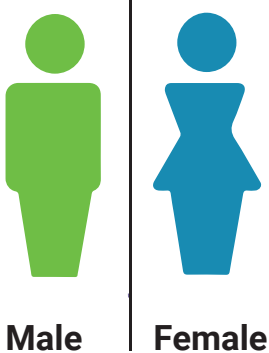
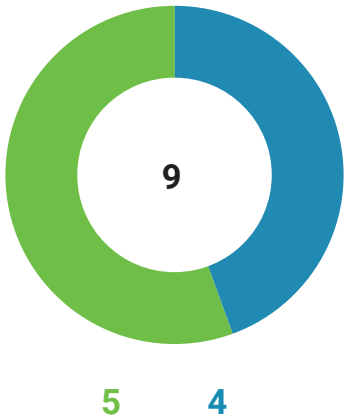
**Total number of employees**



**Senior management**



**Board**



At Coastal we are proud of our Board's strong gender balance with non-executive directors drawn from a wide range of sectors and backgrounds.



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We believe that everyone matters and we

actively promote equality, diversity and fairness.

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# Gender Pay Gap

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Our **mean** gender pay gap is -1.8%

Our **median** gender pay gap is -1.4%

## Mean hourly rate



Female  
**£17.85**



Male  
**£17.53**

## Median hourly rate



Female  
**£14.94**



Male  
**£14.74**

Across the UK men earned 14.9% more than women in April 2022 (this being the data for the year 2021/22) down from 15.5% the previous year to the Office of National Statistics (ONS). This shows that the gap is narrowing nationally although only very slightly in the past 12 months.

Since the advent of Gender pay reporting Coastal have reported near parity in gender pay with minor variations year on year. This year Coastal are reporting a very slight gender pay gap with the mean working out at -1.8% and the median at -1.4% which is a swing from last year where male employees were paid slightly higher at 0.64% and 3.96% respectively.

This is obviously extremely positive and reflects on our experience that the gap has fluctuated between 5% and -5% since Coastal first started reporting on gender pay 5 years ago. Our prediction would be that next year's pay gap will fall somewhere within that range.

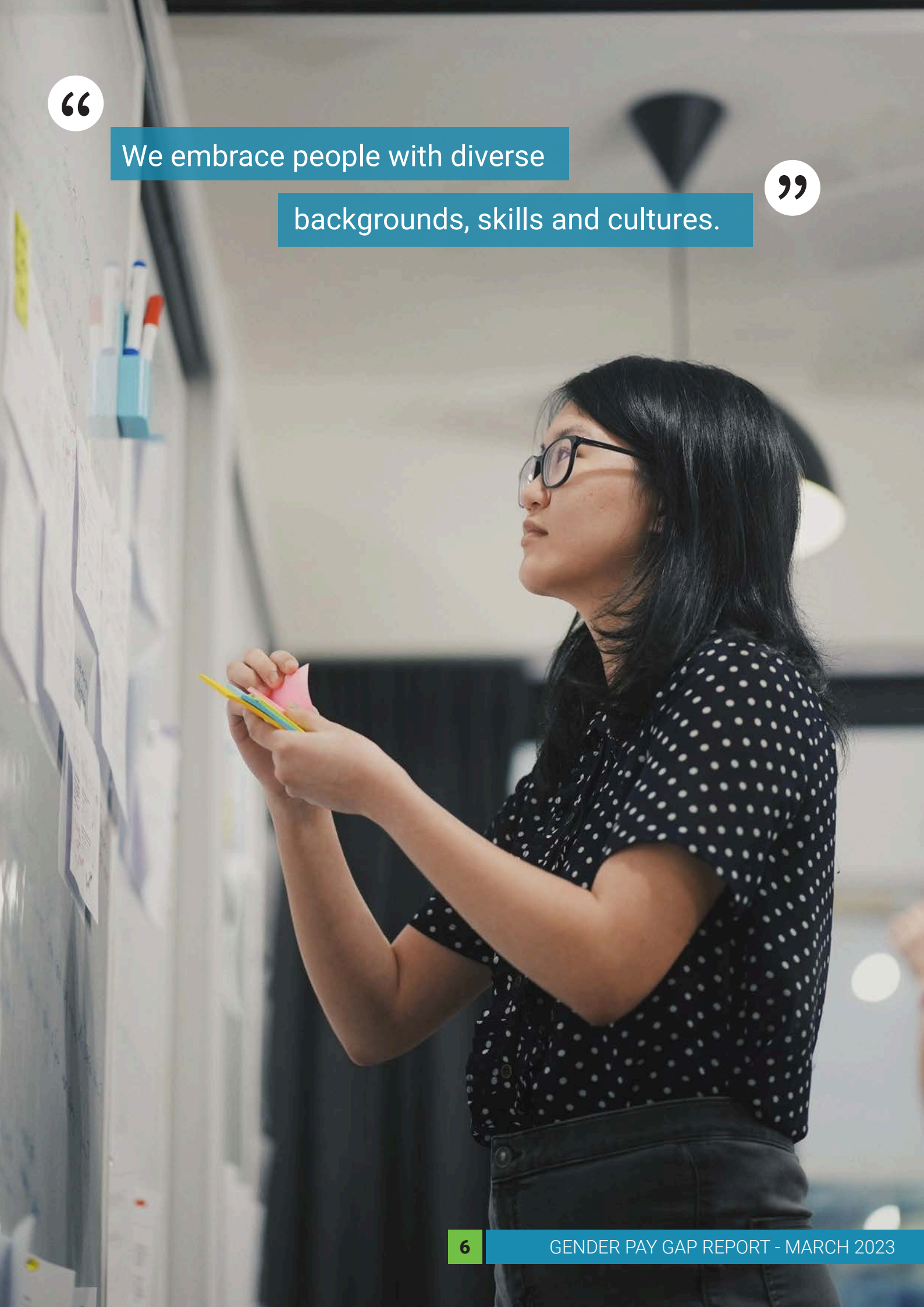


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We embrace people with diverse

backgrounds, skills and cultures.

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# Percentages of Males and Females in Each Pay Quartile

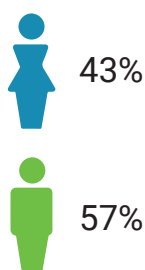
The Lower Quartile which contains Coastal's entry level roles contains more men than women with men representing 57% of the number of employees who sit in this quartile.

The Lower Middle Quartile has more male than female employees with 51% of the quartile being made up by men.

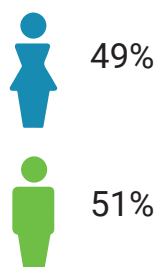
The upper middle quartile has more male than female employees at 54% and 46%. The overall split between male and female employees working for Coastal is 54% male and 46% female, showing that for this reporting year the upper quartiles reflect the overall gender balance of the organisation.

Overall we feel that there is a relatively even spread of male and female employees across the four quartiles with a small number of roles where we would like to increase the diversity. This would even out the four quartiles even further.

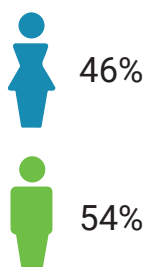
## Lower



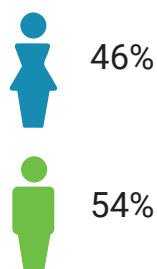
## Lower middle



## Upper middle



## Upper



For the purpose of the report, Coastal are required to split our employees into four quartiles based on their hourly rate of pay. It is worth noting that a number of our roles fall across two of the quartiles, and that the difference between the rates of pay within the top of a lower quartile and bottom of an upper quartile is often very small.



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Everyone is valued as an individual

and treated with courtesy.

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# Bonus Gap

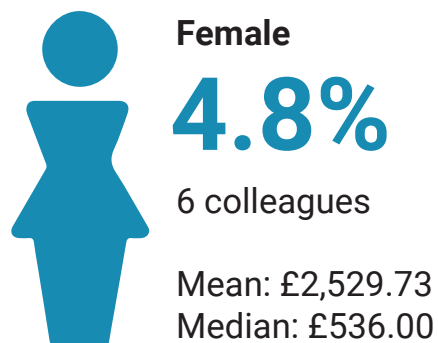
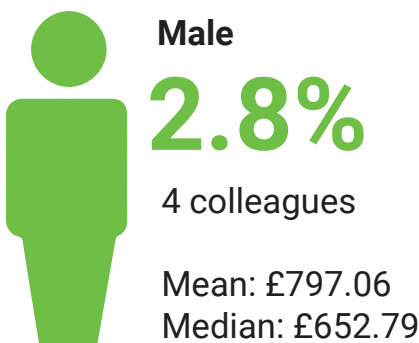
At Coastal we believe that we pay fair salaries based on an individual's role. We do not generally pay bonuses to members of staff with a small number of exceptions based on industry practice for specific roles.

The only role at Coastal that has a contractual bonus payment is Pennant Sales Advisors. This is because it is a standard method of remuneration for these types of roles. Coastal only has 2 employees engaged in these roles, both of whom are female.

Bonuses are paid based on a percentage of actual sales by the individual employees. While all the members of this small team are female, Coastal are open to the prospect of the gender balance of the team changing as opportunities arise.

The only other form of reward that qualifies as a bonus under our obligation to report bonuses, is our Long Service Award which employees receive after 10, 15, and 20 years of service with Coastal. These awards take the form of an additional week's leave being granted in the year that it is earned by the employee, on the anniversary of their joining Coastal. Every employee who receives the Long Service Award has the option of cashing the holiday in and can receive a week's additional pay rather than the extra time off.

In the year 2021/22 there were 10 employees, 4 male and 6 female, who took their long service award as a payment.



Mean gender pay gap  
for bonus pay

**-217.4%**

Median gender pay gap  
for bonus pay

**17.9%**

# The Future

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At Coastal we are proud of our track record of promoting equality, diversity and fairness and feel that this is reflected in our approach to reward. We are fully committed to continuing these values and believe that it will ensure that Coastal continues to benefit from the contribution of talented, innovative, and passionate employees from a wide variety of backgrounds.

We believe that this is a strong model for sustainability and will help us continue to provide homes and services that enable our tenants to thrive and the communities we serve to prosper.



### Declaration

I confirm that our data has been calculated according to the requirements of the **Equality Act 2010** (Gender Pay Gap Information) Regulations 2017.

A handwritten signature in black ink, appearing to read 'Caroline Belasco'.

**Caroline Belasco**  
Executive Director of HR & Corporate Services



### Declaration

I confirm that our data has been calculated according to the requirements of the **Equality Act 2010** (Gender Pay Gap Information) Regulations 2017.

A handwritten signature in black ink, appearing to read 'Debbie Green'.

**Debbie Green**  
Chief Executive